

## **WELSPUN ENTERPRISES LTD**

## An Infra Player with a Difference





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## **KEY INVESTMENT HIGHLIGHTS**



comes with vast experience of

- Nurturing businesses
- -Executing marquee projects
  - Investing & timely value unlocking



~ Rs. 5.35 Trillion of road projects to be awarded in next 5 years

## Hybrid Annuity Model (HAM) Opportunity

-Win-win model for government & developer- Around half of road awards happening through HAM

## Welspun Enterprises

- Focussed purely on HAM
- Order book with revenue growth visibility of 100% p.a. for 2 years
- Demonstrated operational excellence
  - Financial strength

## **Asset Light Model**

- Focussed on Project Management Consultancy (PMC)
  - Minimal Plant & Machinery
    - Low Working Capital
- Continuous asset value unlocking
  - High RoCE, Low Leverage



### **KEY INVESTMENT HIGHLIGHTS**



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### **WELSPUN GROUP OVERVIEW**

# FY18 Revenue Rs. 152 bn

CAGR 21% (1995-2018)

## FY18 EBITDA Rs. 22 bn

Overall 15% EBITDA margin

## Asset Base Rs. 198 bn

Asset creation calibrated to Demand & Cash flows

### Net Debt of Rs. 30 bn

Continuous focus on reducing high cost debt

Net Debt to Equity of 0.40 x

## 25,000+ Employees

Managing large, diverse workforce across geographies

## **Strong Credit Rating**

Welspun India: AA

Welspun Corp: AA-

Welspun Enterprises: AA-

## WELSPUN INDIA HOME TEXTILES

# Global Leader in Home Textiles

Ranked #1 Home Textile Supplier to USA 5 Times in Last 6 Years



# Global Leader in Large Diameter Pipes

Manufacturing facilities in India, Saudi Arabia & USA



# Specialised HAM Infra player

Completed India's first 14 lane Expressway in record time of 19 months vs scheduled 30 months



## **GROUP'S RICH EXPERIENCE OF PROJECT EXECUTION**



History of designing & building manufacturing plants & projects worth USD 3 bn+



Successfully built Anjar Welspun City, spread across 2,500 acres in Gujarat



Built renewable energy portfolio of 1,000+ MW worth Rs.10,000+ crores & successfully divested it



Track record of delivering quality projects, on or before time



Successfully built one-of-its-kind anciliarisation (captive outsourcing) model in Textiles



Experience of value unlocking from assets of more than Rs. 130 bn in the past five years

Group vision to be among the Top-3 HAM players in the country



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### ROAD SECTOR WITH STRONG THRUST FROM GOVERNMENT

## Road Infrastructure a vital ingredient for country's GDP growth



Only ~5% of Indian Roads are

national / state highways

### 8.1% of GDP

As per IMF, required spend on Infra in India

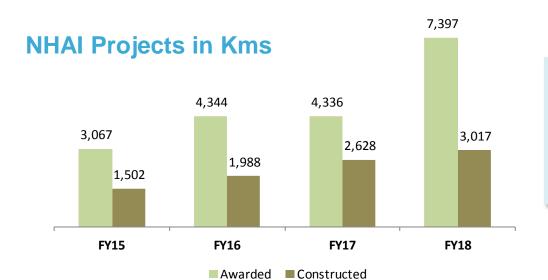
### **8x Multiplier effect**

Investment in roads

has multiplier impact on GDP growth

## **Employment**

Local employment generation



# **Increasing Road Projects Awarding & Spending**

Budget 2018 earmarked Rs. 1.2 Trillion for Road Infrastructure

Source: RBI, NHAI



### **FUTURE POTENTIAL PROVIDES HUGE BIDDING OPPORTUNITY**

#### ~Rs. 5.35 Trillion

Road projects expected to be awarded in next 5 years

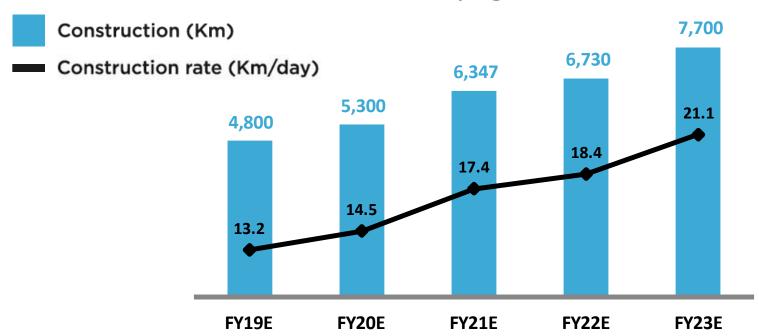
### India Ranks 66 / 137

India's infrastructure rank, while improved from Rank#87 in 2015, still has a long way to go

### 34,800 kms

Bharatmala project total construction target by 2022

#### NHAI: Planned construction of the Bharatmala programme



~1.6x growth expected in annual road construction in next 5 years



## POTENTIAL UNDER BUY & TURNAROUND STRATEGY

Several HAM projects awarded to various infra players with weaker balance sheet are not financially closed...

....Welspun Enterprises with its strong banking relationship backed with strong balance sheet sees this as an opportunity to be a Turnaround Specialist

### Welspun Enterprises' Turnaround Record – 3 projects till date

- 1) Gagalheri-Saharanpur-Yamunanagar (GSY)
- 2) Chutmalpur-Ganeshpur & Roorkee-Chutmalpur-Gagalheri (CGRG)

#### Concessionaire

Concessionaire not in a position to achieve financial closure



Financially closed within 2 months

3) Chikhali-Tarsod (Package-IIA)

#### Concessionaire

Concessionaire not in a position to achieve financial closure



**Along with Welspun Enterprises** 

Financially closed within 1 month



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## **HYBRID ANNUITY MODEL (HAM) INTRODUCED IN 2016....**

....to overcome BOT issues including

**Land Acquisition** 

Change of scope

**Traffic changes** 

Toll Risk

**Financing** 

....thus, now NHAI awarding projects under HAM and pure EPC.

### **HAM** advantageous to both Developer & Authority

NHAI as a partner providing 40% funding

12-15% of project cost Minimal Equity requirement

At least 80% land provided by the authority on appointed date. COD given based on land provided

**All Clearances** provided by the authority before appointed date

No Toll Collection O&M covered Risk

No traffic risk

by separate payments from authority

During construction, **Better Credit Rating** than BOT on account of lower risk

Once constructed, AAA (SO) Credit Rating as semi-annual assured payments from NHAI

**Public Private** Partnership to build world class infrastructure

Lesser Cash **Outflow** as compared to EPC model

Revenue Generation from toll collection which funds the annuity

**Quality Assured** due to maintenance obligation of 15 years by concessionaire



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## WEL ROBUST HAM PORTFOLIO OF Rs. 70+ BILLION WITH....

# ....Order book of Rs. 56 Billion

Book-to-bill of ~6 times;

Visibility of doubling revenue each year for next 2 years

Net Cash position...

Cash for Growth Capital

Rs. 7+ Billion\*

Among very

## **Few Infra Developers**

with 'AA' family credit rating
Long term AAShort term A1+

### **Strong Banking Relationship**

ensures early financial closure at optimal rates

**500+km** Toll projects

Completed India's First 14 lane Expressway in

Record Time of 19 months (vs. 30 months)

Superior Execution

All projects running ahead of schedule

## High value creation with focus on HAM Projects

**OPERATIONAL** 

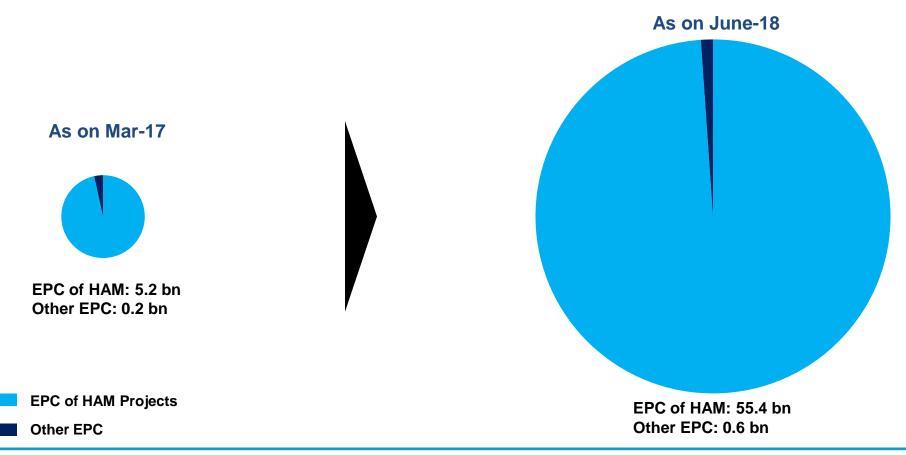
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### STRONG PLATFORM SET FOR FUTURE GROWTH

Continuously building HAM portfolio through bid / buy strategy for profitable growth

Current order book at ~Rs. 56 Billion



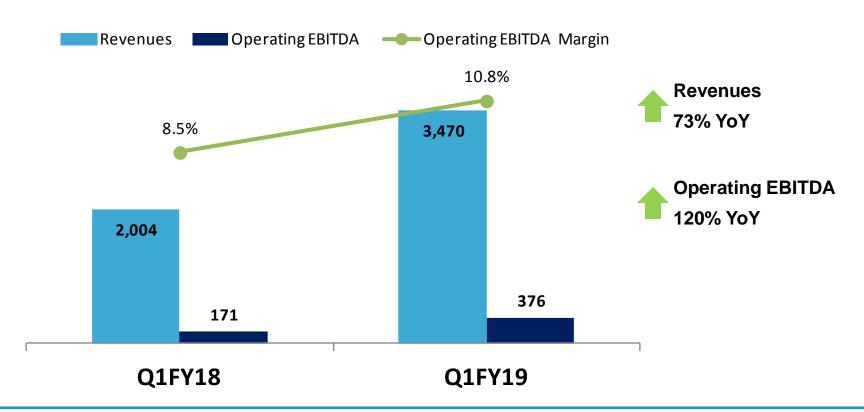


### **OPERATING LEVERAGE TO IMPROVE MARGINS**

Q1FY19 revenue contributed by 3 projects as against 1 in last year

Margin improvement as fixed cost absorption increased with higher execution on multiple projects

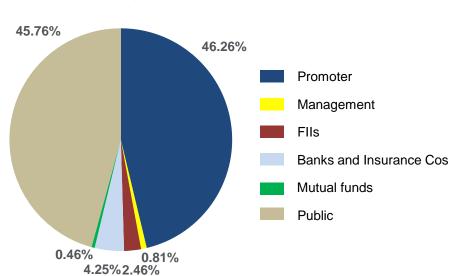
## **Revenues and Operating EBITDA (Rs. Million)**

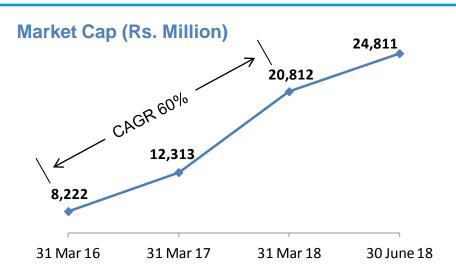




### WITH UNDIVIDED FOCUS ON SHAREHOLDER VALUE CREATION

### **Shareholding Pattern (as on 30th June 2018)**





#### **Market Statistics**

As on June 30, 2018	INR	USD
Price per share (Face value Rs. 10 per share)	168.45	2.46
No of Shares outstanding (Mn)	147	147
Market Capitalization (Mn)	24,762	362
Daily Average Trading Volumes (Q1FY19) No of shares in Mn	0.77	0.77
Daily Average Trading Value (Q1FY19) (Mn)	134	1.96

### **Creating Shareholder value**

#### **Share Buyback**

- Bought back ~27 mn shares at Rs. 62 per share
- Total cash outflow of Rs. 1.67 bn
- Completed in March 2017

#### **Stated Dividend Distribution Policy**

- Endeavor to achieve distribution of an amount of profit subject to maximum of 25% of Profit After Tax
- Applicable FY18 onwards



### THROUGH AN EXPERIENCED BOARD AND MANAGEMENT

#### **Board of Directors**

#### B.K.Goenka, Chairman

- · Amongst India's most dynamic businessmen
- · Ranked amongst India's Most Powerful CEOs by Economic Times

#### Rajesh Mandawewala, Group MD

- Associated with Welspun Group since 1985 as promoter
- · Chartered Accountant with experience across industries

#### Dhruv Subodh Kaji, Independent Director

· Chartered Accountant with 35+ years experience across industries

#### Mala Todarwal, Independent Director

 Qualified CA with experience in Audit Assurance, Due Diligence, Corporate Restructuring and Transaction Advisory

#### Mohan Tandon, Independent Director

- Ex MD of GIC of India, and Chairman & MD of National Insurance Co. Ltd.
- · Expert in Org. Restructuring; Productivity-oriented Incentive Schemes

#### Ram Gopal Sharma, Independent Director

• 40+ years experience in life insurance, MFs, finance, training & development

#### **Management Team**

#### Sandeep Garg, Managing Director & CEO, Member of Board

- Harvard Graduate with 30+ years experience in diverse roles in infrastructure and oil & gas sector
- · Prior experience with ONGC, Punj Lloyd, IL&FS

#### Asim Chakraborty, Chief Operating Officer (COO) - Highways

 32 years experience in Designing, Engineering and Construction of Infrastructure projects

#### Banwari Lal Biyani, Operation Head - BOT & EPC

 AICWA professional with approx 39 years experience in Commercial, Planning & Budgeting, Business Excellence & Strategy and Operations

#### Shriniwas Kargutkar, Chief Financial Officer (CFO)

• Qualified CA with 34+ years experience in Finance and Accounts

#### Yogen Lal, Head-Water Business

· Civil engineer with 26+ years experience in water segment

#### Akhil Jindal, Group CFO & Head - Strategy

- 22+ years of experience in corporate finance, M&A, strategy, new business development and fund raising
- Has significantly contributed to Welspun Group in the last 12 years with its global expansion plans

#### Deepak Chauhan, Head - Group Legal

· 20 years experience in legal, majorly in infrastructure and transportation

#### Devendra Patil, Head - Group Secretarial

30+ years experience in secretarial and legal



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## ONE OF ITS KIND ASSET LIGHT MODEL

Focus only on HAM	Undertakes only High Value Added PMC	Minimal EPC Assets	Asset exits at Premium	
Leverages balance sheet strength & financial closure abilities  Cherry pick projects through bid or buy model  Lower risk due to the model structure	Construction completely outsourced. Project supervision  Flexibility across geographies and infra sub-sectors  Benefits of local subcontractor with location efficiencies	Minimal Plant & Machinery; no investment blockage Minimal working capital	Continuous unlocking of capital from assets  Cash recycled  Value creation through exit premium	
Asset Light Model				

**Lower Risk** 

**Positive FCF** 

PMC : Project Management Consultancy

**Higher RoCE** 

Lower leverage



### CREATING VALUE THROUGH A PROFOUND STRATEGY

1

### Bid for differentiated HAM projects/ Buy distressed HAM projects

- Lower competition
- Better IRRs

2

## Achieve early financial closure

- Strong Balance Sheet
- Reduced finance cost

3

# Award construction to best suited sub-contractor

- Reduce execution risk
- Minimal investment in Plant & Machinery

4

## Project Management Consultancy

- Rigorous monitoring
- Achieve early completion

8

## Reinvest proceeds in new projects

 Ensure optimal balance sheet size 7

#### Timely value unlocking

- Divest to long term investor with lower cost
- Sustained Cashflow

6

## Refinance to reduce interest cost

- Rating revision
- Reduce financing cost

5

## Achieve COD ahead of schedule

- Earn early completion bonus
- Improve returns



### **DELHI MEERUT E-WAY: VALIDATING OUR DIFFERENTIATED STRATEGY**

Project Under the Aegis of Prime Minister of India Narendra Modi and NHAI

Laying of foundation stone

**Inauguration of completed project** 



- ★ India's FIRST 14-Lane Expressway
- ★ India's FIRST Green Expressway
- ★ India's FIRST HAM project to achieve financial closure
- **★** India's FIRST and ONLY COMPLETED HAM project
- ★ India's ONLY HAM project to be awarded AAA (SO) credit rating



### APPRECIATION BY PRIME MINISTER OF INDIA SHRI NARENDRA MODI

New Delhi 23 May, 2018

#### Shri B. K. Goenka Ji,

I am delighted to know of your valuable contribution to the completion of Package I of Delhi-Meerut Expressway, which as you know got completed much before the target date.

We, as a nation, are standing at the cusp of a wave of development that is driven by a young nation with great aspirations. The infrastructure we are building will create new pathways for India's all-inclusive development and open new vistas of opportunity for our people.

It was our former Prime Minister Shri Atal Bihari Vajpayee's vision to connect each and every village and city with all-weather roads. He envisioned India's future built on a firm foundation of enhanced connectivity for people and businesses.

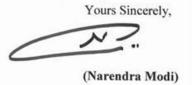
Today, from highways to I-ways, we are ensuring that our nation is ahead of the curve in infrastructural development.

The Delhi-Meerut expressway has showcased India's engineering capabilities that are well integrated with our goal of sustainable development. Also appreciable is the way in which the expressway has been converted into a green belt with initiatives such as drip water irrigation, solar plant and landscape development.

It is a matter of immense joy to see pride in people's eyes when they experience seamless commute through these modern day marvels. The new expressway is one such marvel that will ease the lives of citizens by saving them time and money as well as ensuring that local economy flourishes.

It is my firm belief that the highways built today will become runways for dreams of tomorrow to take flight. I, once again, congratulate everyone associated with this project for achieving a remarkable feat and delivering not just an expressway, but a roadway to progress and prosperity.

I wish you success in all your future endeavours.







## APPRECIATION BY SHRI NITIN GADKARI, UNION MINISTER





## **BUILDING MUCH MORE THAN AN EXPRESSWAY**





Vertical garden developed along the entire bridge

40,000+ Trees

transplanted and retained existing trees



**3,230 Solar Panels**Electrification through solar power of 1050 kWp







**Beautification Initiatives** 

Wall art & replicas of famous monuments



### WELSPUN ENTERPRISES CSR INITIATIVES

#### Working with communities through diverse social interventions to secure stable & sustainable futures



### **Community Healthcare**

#### **Initiatives**

- Weekly health check-up camps being organised
- Regular fogging

#### **Impact**

- Cases of illness have reduced 90% over a span of 6 months
- Malaria/Dengue/Chikungunya cases completely eliminated



### **Potable Water Supply**

#### **Initiatives**

- Distribution of Potable Water every alternate day at slums
- Provided clean & hygienic water bottles for storage

#### **Impact**

- Condition have changed from unavailability of water to doorstep water distribution.
- 250+ beneficiaries



### **Promoting Education**

#### **Initiatives**

- Providing basic education at a young age
- Distribution of school kits and books for children

#### **Impact**

- Programme started with 20 children, now increased to 60
- 15 students admitted in govt. school post preliminary education at classes



# **FINANCIALS**



### **INCOME STATEMENT SNAPSHOT - STANDALONE**

Income Statement Snapshot (Rs. Million)	Q1 FY19	Q1 FY18	YoY Growth
Revenue from Operations	3,470	2,004	73%
Other Income*	178	238	-25%
Total Income	3,648	2,242	63%
Operating EBITDA**	376	171	120%
Operating EBITDA margin	10.8%	8.5%	
EBITDA	463	369	25%
Reported PBT	409	291	41%
PAT	270	212	28%
Cash PAT	323	283	14%

Note: Cash PAT = PBDT (before exceptional items) – Current tax+ Non-cash ESOP expenses

<sup>\*</sup> Other income includes treasury income of Rs. 102 million for Q1FY19 and Rs. 189 million for Q1FY18.

<sup>\*\*</sup> Operating EBITDA excludes: a) Rs. 42.2 million (vs. Rs. 36.3 million in Q1FY18) included in 'Other Income' as notional interest under IndAS and excludes corresponding cost of Rs. 42.2 million included in 'Other Expenses' b) ESOP related non-cash expense of Rs. 48.2 million (vs. Rs. 3.2 million in Q1FY18)



### **BALANCE SHEET SNAPSHOT - STANDALONE**

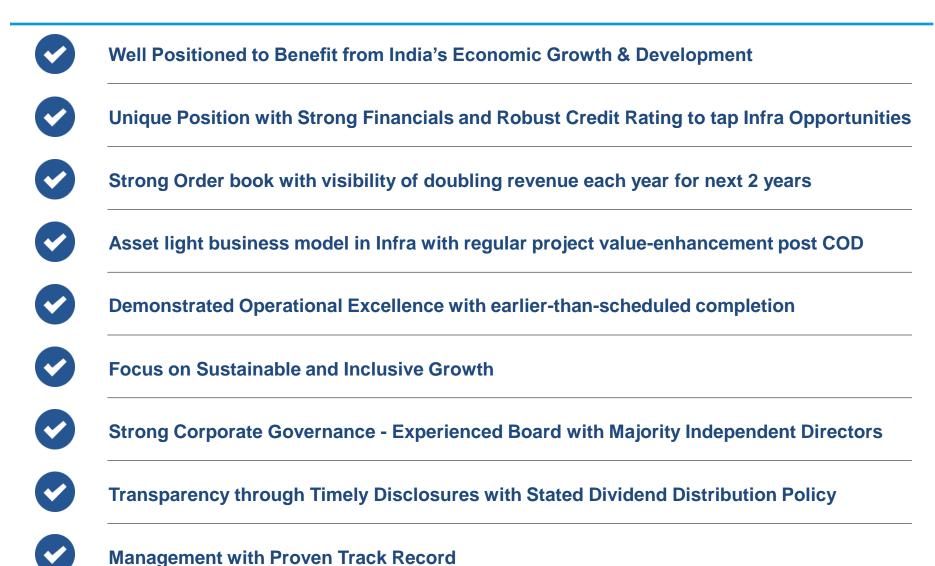
Balance Sheet Snapshot (Rs. Million)	30 <sup>th</sup> June 2018	31 <sup>st</sup> Mar 2018
Net worth	14,889	14,573
Gross Debt	506	664
Cash & Cash Equivalents <sup>®</sup>	4,872	7,135
Net Debt /(Cash)	(4,366)	(6,471)
Other Long Term Liabilities	311	303
Total Net Fixed Assets (incl. CWIP)	60	87
Net Current Assets (Excl. Cash & Cash Equivalents)@	2,769	1,053
Other Long Term Investments and assets	8,006	7,263

Note: Cash & Cash Equivalents includes liquid Investments & ICDs

As on 30th June, Growth Capital stands at Rs. 7,062 million comprising of Rs. 4,872 million in the form of direct cash and cash equivalents and Rs. 2,190 million as temporary funding to subsidiaries/JVs in lieu of drawing debt at that level. This was done in order to minimise the interest cost at the SPVs and the funds are available to WEL, on demand.



### **KEY HIGHLIGHTS**





## **WAY FORWARD**



Continue approach of prudent bid/buy strategy to strengthen HAM portfolio



Targeting projects where differentiation is possible



**Evaluating opportunities in State road HAM projects on a selective basis** 



Divest completed projects in order to unlock value and capital



Looking at opportunities in associated areas in Infra; targeting water segment



Explore and develop existing oil & gas blocks



## **THANK YOU**

## For further details, please contact:

#### Harish Venkateswaran

AVP - Group Finance and Strategy

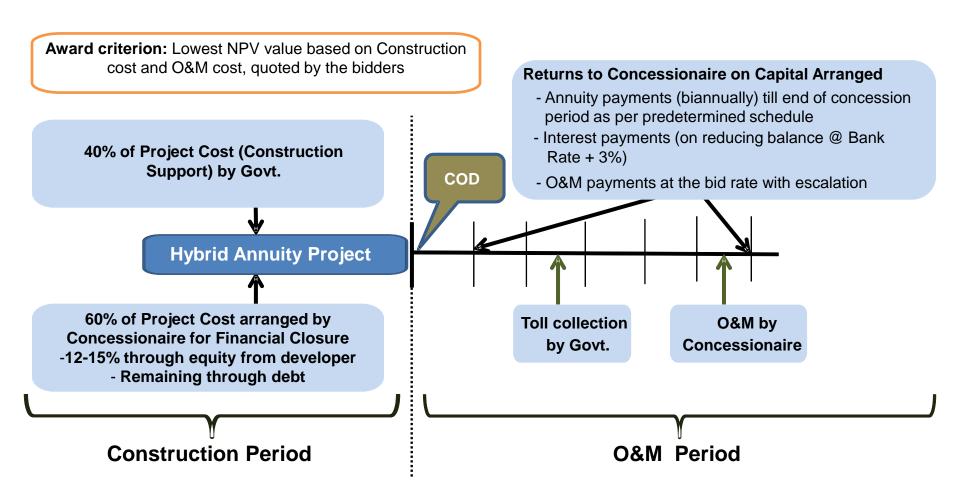
Email: harish\_venkateswaran@welspun.com



## **APPENDIX**



## **HYBRID ANNUITY MODEL (HAM) OVERVIEW**





## **HAM BETTER THAN BOT**

	BOT Toll	HAM
Traffic Risk	Risk borne by concessionaire	No risk on the concessionaire
Toll Tariff Rates	Risk with concessionaire as tariffs decided as per National Tariff Policy  Higher (25-30% of project cost)	No risk on the concessionaire
Equity Requirement		Lower (12-15% of project cost)
Project Credit Rating	Lower rating based on the higher risk	Better rating during construction Once constructed, AAA (SO) credit rating
O&M Payments	No separate O&M payments from the authority	Separate O&M payments from the authority



### WELSPUN ENTERPRISES INFRASTRUCTURE PORTFOLIO

#### **HAM PROJECTS**

#### **Delhi-Meerut Expressway (Pkg 1)**

Authority: NHAI

Status: Completed

Inaugurated by PM

#### Gagalheri-Saharanpur-Yamunanagar (GSY)

Authority: NHAI

Status: Under Construction

2

#### **Chutmalpur-Ganeshpur (CGRG)**

Authority: NHAI

Status: Under Construction

3

#### **Aunta-Simaria**

Authority: NHAI

Status: Under Construction

4

#### Chikhali-Tarsod

Authority: NHAI

Status: Under Development

FC Achieved

5

#### Sattanathapuram-Nagapattinam

Authority: NHAI

Status: Awaiting concession

agreement signing

**BOT PROJECTS** 

#### **Dewas Water**

Authority: MPSIDC Status: Operational

(Modified Project under construction)

#### **Himmatnagar Bypass**

Authority: GSRDC

Status: Operational

#### Raisen - Rahatgarh

Authority: MPRDC

Status: Operational

Robust portfolio of 9 infrastructure projects in roads and water supply





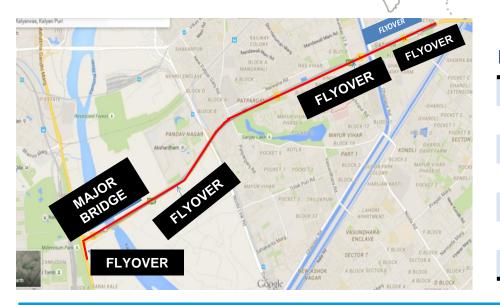
## HAM: DELHI-MEERUT EXPRESSWAY PACKAGE 1

**Scope:** 14 Lane expressway: Six-laning of Delhi – Meerut Expressway & four-laning either side from 0<sup>th</sup> km to existing km 8.4 of NH-24 in Delhi

Status: Completed. Inaugurated by PM of India on 27th

May 2018; Received provisional certificate for commercial operation w.e.f. June 28, 2018

Record completion within 19 months



#### **PROJECT DETAILS**

**Bid Project Cost** 

Project Length (Kms)	8.716 Km
Award Date	Jan 2016
Financial Closure	Achieved
Appointed Date	28th Nov 2016
Scheduled Construction Period	30 months
COD (Provisional) Date	28th June 2018
Concession Period after COD	15 Years

PRO	JECT	COST	& FINANCING	(Rs. Mn)
PRU	JEGI	COSI	& FINANCING	(1/2. 1/11

	-,
Means of Finance	
- NHAI	3,366
- Debt	4,000
- Equity	1,049

O&M Cost (First Year)	39.5
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8,415



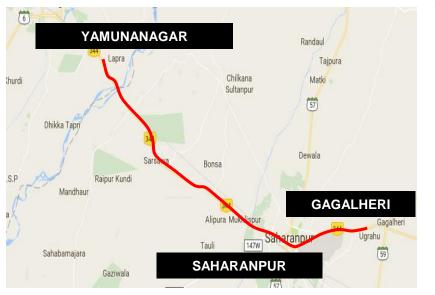


## HAM: GAGALHERI-SAHARANPUR-YAMUNANAGAR

**Scope:** 4-Laning of Gagalheri-Saharanpur-Yamunanagar section of NH-73 in UP / Haryana

**Status:** NHAI declared the Appointed Date for the Project as 26<sup>th</sup> January 2018; execution in full swing





Project Length (Kms)	51.5 Km
Acquisition Date	Jan 2018
Financial Closure	Achieved
Appointed Date	26 <sup>th</sup> Jan 2018
Scheduled Construction Period	24 months
Concession Period after COD	15 Years

PROJECT COST & FINANCING	(Rs. Mn)
Bid Project Cost	11,840
Means of Finance	
- NHAI	4,736
- Debt	5,683
- Sponsor's Commitment	1,421
O&M Cost (First Year)	100





### HAM: CHUTMALPUR-GANESHPUR & ROORKEE-CHUTMALPUR-GAGALHERI

**Ittarakhand** 

Scope: 4-Laning of Chutmalpur-Ganeshpur section of NH-72A & Roorkee-Chutmalpur-Gagalheri section of NH-73 in UP & Uttarakhand

Status: NHAI declared the Appointed Date as 28th

February 2018; execution in full swing

59

Khera Mugul



Project Length (Kms)	53.3 Km
Acquisition Date	Jan 2018
Financial Closure	Achieved
Appointed Date	28 <sup>th</sup> Feb 2018
Scheduled Construction Period	24 months
Concession Period after COD	15 Years

PROJECT COST & FINANCING	(Rs. Mn)
Bid Project Cost	9,420
Means of Finance	
- NHAI	3,768
- Debt	4,522
- Sponsor's Commitment	1,130
O&M Cost (First Year)	100





## HAM: AUNTA-SIMARIA (Ganga Bridge with Approach Roads)

**Scope:** Six- Laning from Aunta-Simaria (Ganga Bridge with Approach Roads) Section from km 197.9 to km 206.1 of NH-31 in Bihar. **Includes widest extradosed bridge on Ganga river** 

Status: NHAI declared the Appointed Date as 30th August

2018; site mobilised and execution started



Project Length (Kms)	8.15 Km
Award Date	Aug 2017
Financial Closure	Achieved
Appointed Date	30 <sup>th</sup> Aug 2018
Scheduled Construction Period	42 months
Concession Period after COD	15 Years



PROJECT COST & FINANCING	(Rs. Mn)
Bid Project Cost	11,610
Means of Finance	
- NHAI	4,644
- Debt	5,573
- Equity	1,393
O&M Cost (First Year)	99





## **HAM: CHIKHALI-TARSOD**

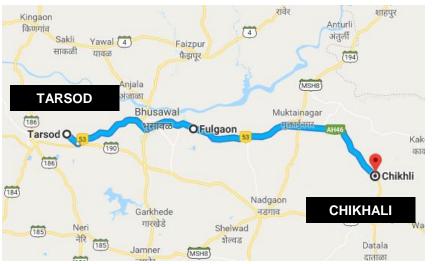
**Scope:** 4-laning of Chikhali – Tarsod (Package-IIA) section of NH-6 from km. 360.0 to km.422.7 in Maharashtra

**Status:** Financial closure achieved; appointed date is expected in Q2FY19; site mobilised and developmental work

started



Project Length (Kms)	62.7 Km
Acquisition Date	Jan 2018
Financial Closure	Achieved
Appointed Date	Expected in Q2FY19
Scheduled Construction Period	30 months
Concession Period after COD	15 Years



PROJECT COST & FINANCING	(Rs. Mn)
Bid Project Cost	10,480
Means of Finance	
- NHAI	4,192
- Debt	5,030
- Sponsor's Commitment	1,258
O&M Cost (First Year)	40.1



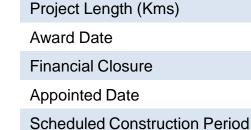


## HAM: SATTANATHAPURAM - NAGAPATTINAM

**Scope:** 4 laning of Sattanathapuram to Nagapattinam (Design Ch Km 123.8 to Km 179.6) section of NH-45A (New NH -332) in Tamil Nadu

Status: Received Letter of Award (LoA); awaiting signing of

concession agreement (CA)



**PROJECT DETAILS** 

55.755 Km

July 2018
Post CA signing

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Post Financial Closure

24 months

Concession Period after COD 15 Years



PROJECT COST & FINANCING	(Rs. Mn)
Bid Project Cost	20,045
Means of Finance	
- NHAI	8,018
- Debt	9,622
- Equity	2,405
O&M Cost (First Year)	50



## **EXISTING BOT PROJECTS SUMMARY**

## Experience & expertise of successfully operating more than 500+ kms of roads

WEL has 3 operational infrastructure projects on BOT basis

(Rs. Mn)

Sector	Project Name	Location	Value on books (March-18)	Debt on books (March-18)	COD	Concession End
Lliabora	Himmatnagar Bypass	Gujarat	13	-	Apr-06	Jun-20
Highways	Raisen - Rahatgarh	MP	33	-	Mar-06	Oct-18
Water Supply	Dewas Water*	MP	696	518**	Sep-08	Jun-37
Total			742	518		

<sup>\*</sup> Modified project under construction

Note: Kim Mandvi project has been handed back to the authority on 7<sup>th</sup> April 2018

<sup>\*\*</sup> To be subsumed under the modified project which is under construction



### **UPDATE ON OTHER BOT PROJECTS – OUTSTANDING MATTERS**

### **Dewas Water – Modified Project**

- Project modified under the Madhya Pradesh Swiss Challenge Guidelines
- > Modified project involves the supply of treated water of up to 23 MLD to industrial customers in Dewas
- Source of water ~ 7 km from Dewas as against 122 km for the existing project
- ➤ Concession agreement signed on 9<sup>th</sup> January 2018; Appointed date declared as 7<sup>th</sup> May 2018
- Project construction schedule is 12 months & Concession Period is upto June 15, 2037; execution started
- > Estimated cost of the modified project is Rs. 1,463 mn including subsumed debt of the existing project

### **Dewas-Bhopal Road Project**

Residual stake of 13% can be sold to same buyer at Rs. 295 mn (plus interest at 11% p.a from Dec 2015)



## **INVESTMENT IN OIL & GAS BLOCKS: POTENTIAL VALUE ACCRETION**

Adani Welspun Exploration Ltd (AWEL), a 65:35 JV between Adani Group & WEL, is the key investment vehicle

Block Name	Location	AWEL Stake	WEL Effective Stake	Status
MB-OSN-2005/2	Mumbai High	100%	35%	AWEL has decided to execute Phase – II of the exploration
GK-OSN-2009/2	Kutch	30%	10.5%	Declared potential commercial discovery by operator; appraisal studies underway
GK-OSN-2009/1	Kutch	25%	8.75%	Declared potential commercial discovery by operator; appraisal studies underway
CB-ONN-2005/4	Palej	_ *	35%	Consortium had stuck oil in the block. Termination notice served by MoPNG due to default of Naftogaz India holding 10% stake; non-defaulting partners AEL and WEL have requested for transfer of this 10% stake to AEL/AWEL. Request pending for approval by DGH/MoPNG.
B9 Cluster (DSF)	Mumbai High	100%	35%	Awarded in March 17; development plan being drawn; Anticipated capital cost: USD 110 mn (at AWEL level)

Value accretion expected on the invested amount of Rs. 5 Bn

Revenue from first block expected in FY20-21

<sup>\* 55%</sup> stake directly held by Adani Enterprises Ltd and 35% by WEL